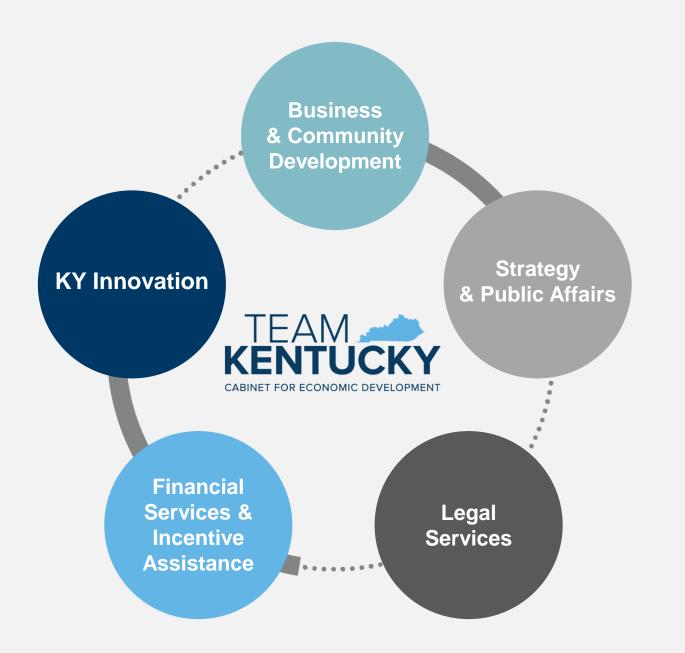




GOVERNOR'S LOCAL ISSUES CONFERENCE Kentucky Product Development Initiative (KPDI) Program

August 14, 2025





OUR MISSION

The Kentucky Cabinet for Economic Development is the primary state agency responsible for encouraging job creation and retention, and new investment in the state.

CED.ky.gov NewKentuckyHome.ky.gov

TEAM KENTUCKY:

BUILDING A BETTER TOMORROW



RECORD-BREAKING MOMENTUM

Administration-to-Date (Dec 2019 – Aug 2025)



62,000+

New full-time jobs announced



\$26.12

Average hourly incentivized wage before benefits (2024)

\$

\$39.6B

Announced investment



BlueOval SK, AESC & Ford

The three largest economic development projects in Kentucky

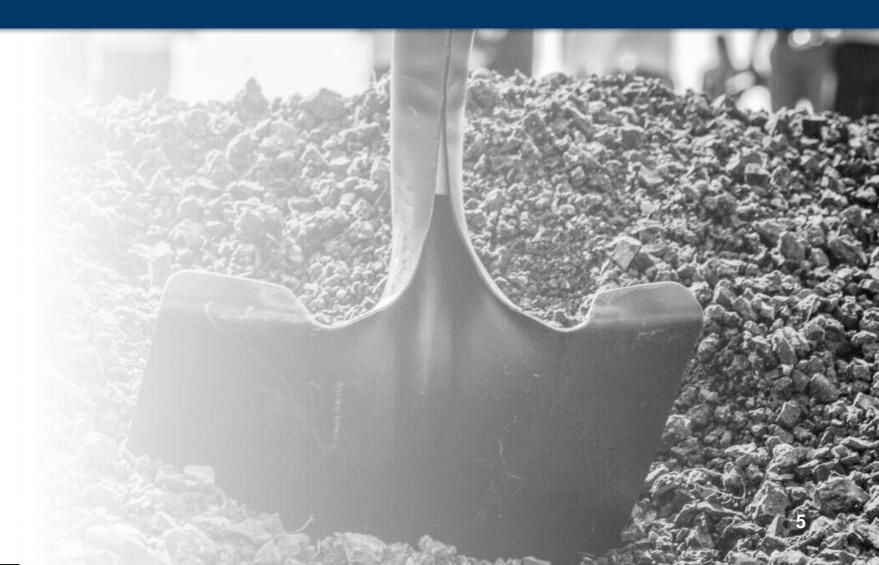
KENTUCKY PRODUCT DEVELOPMENT INITIATIVE (KPDI)





 $A\ commonwealth\ of\ opportunity$





KPDI PROGRAM OF 2024

KRS 154.21

HOLISTIC APPROACH - Taking a holistic approach to economic development, incorporating labor, target industry, infrastructure, operating environment, etc. into consideration when making grant recommendations.

RETURN ON INVESTMENT – Recommendations for KPDI funds and local matches will be based on expected return on investment, measured in jobs and capital investment.

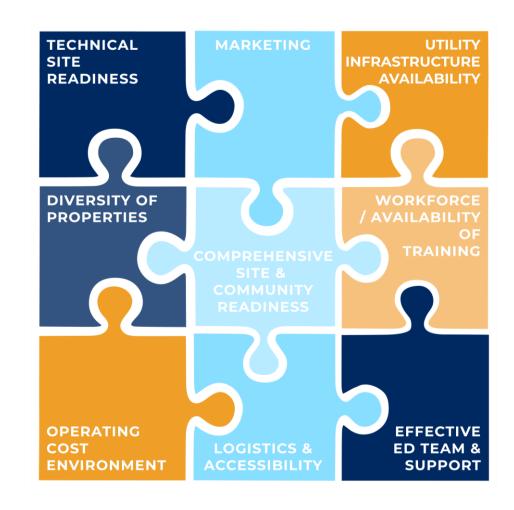
RELATIVE IMPACT – ROI metrics are relatively adjusted to ensure the entirety of Kentucky is fairly represented.

IMPACTFUL PROJECTS – Improving the Commonwealth's and communities' competitive positioning to attract transformational projects

IT IS A PROCESS – Helps local communities be better prepared and ready to execute

SITE EVALUATION - Uses a nationally known site consulting firm for reviews, site visits and scoring as if for a company evaluating the sites and the state.

KEY PART OF THE PROCESS – Kentucky's Professional Trade Association for Economic Developers a key part of the process.



4 KEY UPDATES

KPDI PROGRAM OF 2024

1

TOTAL PROGRAM FUNDING

- \$35,000,000 total funds statewide for <u>each</u> fiscal year the KPDI Program of 2024 will be funded for 2 fiscal years
- Each project is eligible to receive up to \$2,000,000, but counties can pool funds for a Regional Project



LOCAL MATCH

- Dynamic local match requirements
 - From 10% to 20% of total project cost
- Based on combination of county population density ranking and 10-year change in population.
- However, these are the MINIMUM match requirements to apply.
 - Projects will still be evaluated in part by ROI to the Commonwealth.
 - For example, if two projects have the exact same estimated impact, but one requests \$1m, while the other requests \$2m, the first project would be favored.



"READY TO GO" SITES FOR IMPACTFUL PROJECTS

- Corporate projects continue to grow in their requirements utilities, capex, workforce skills, and overall speed to market.
- As a result, the KPDI Program of 2024 is placing more emphasis on identifying sites and projects that can meet the needs of impactful projects.
- SSG made strategic updates to the RFI to better capture that information.
- Regional Projects are encouraged to leverage available funds for larger projects and sites. Regional projects must already have a Regional Industrial Authority established and provide its articles of incorporation and interlocal agreement at the time of the RFI.



KPDI IS A COMPETITIVE PROCESS

- Meeting evaluation criteria or being the sole applicant in a county does not guarantee funding.
- It's more important than ever to submit thorough, complete, and well-thought-out RFI to stand out!

KEY PROGRAM DEFINITIONS

ECONOMIC DEVELOPMENT PROJECT

Site and infrastructure improvements that could result in opportunity for any of the following projects:

- Manufacturing
- Agribusiness
- Headquarters Operations
- Nonretail Service or Technology Activities
- Coal Severing & Processing
- Hospital Operations
- Alternative Fuel, Gasification, Energy-Efficient Alternative Fuels, or Renewable Energy Production
- Carbon Dioxide Transmission Pipeline

ELIGIBLE GRANT RECIPIENT

 Local government or economic development authority

ELIGIBLE PROJECT

- Publicly owned property
- Or either of the following only if the Eligible Use includes property acquisition or diligence studies:
 - Property with a legally binding LOI or option agreement to Eligible Grant Recipient.
- Property with an agreement for the sale to an eligible recipient.

ELIGIBLE USES

- Due Diligence Studies
- Property Acquisition
- Infrastructure Extensions and Improvements
- Site Preparation Work
- Building Construction or Renovation
- Road Improvements

INDEPENDENT CONSULTANT PROCESS

LOI & PROGRAM APPLICATION



MATERIALS
OPEN
7/7/25

LOI DUE 8/1/25

RFI DUE 9/5/25

DESKTOP REVIEW OF APPLICANTS



NOTICE OF SITE VISITS

10/1/25

SITE VISITS



SITE VISITS

Weeks of 10/20/25 & 10/27/25

DETAILED EVALUATION



SSG EVALUATION TO KCED & KAED

Week of 12/15/25

PROJECT
RECOMMENDATIONS
& APPLICANT
FEEDBACK



End of January 2026



BASIC PROGRAM MECHANICS



Evaluation Criteria

PROPERTY AVAILABILITY

Publicly-controlled

PROPERTY DEVELOPMENT ABILITY

Developable & free of impediments

ZONING AVAILABILITY

Zoned to intended use within 90 days

TRANSPORTATION ACCESSIBILITY

Served adequately for intended use

UTILITY ADEQUACY

· Electric, natural gas, water, wastewater, telecom



Scoring Criteria

RETURN ON INVESTMENT FOCUSED

- Likelihood of project success
- Economic impact
- Job creation

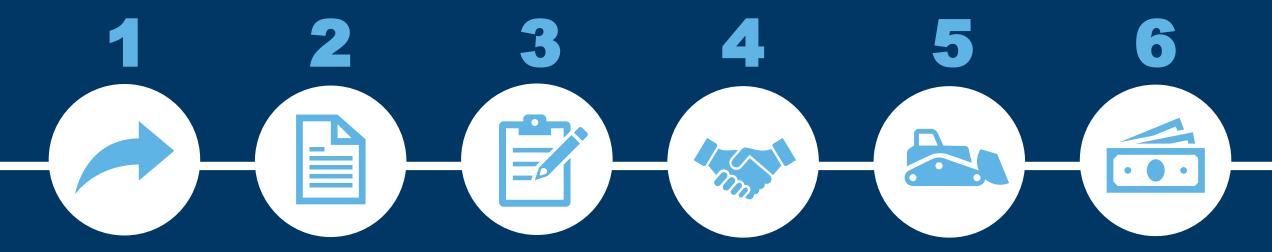
KEY WORKFORCE CHARACTERISTICS

- Objective workforce data
- On-site workforce due diligence

RELATIVE POSITIVE IMPACT

 Adjusted based on community size, characteristics, and history

CABINET KPDI PROGRAM PROCESS



Recommendations provided by independent consultant (SSG)

Call with CED & applicant to discuss process and provide application

Approvals by KEDFA, SPBC & CPBO Committees

Grant agreement fully executed

Investment begins/ completed – ROI date Monitoring/ compliance; Disburse funds

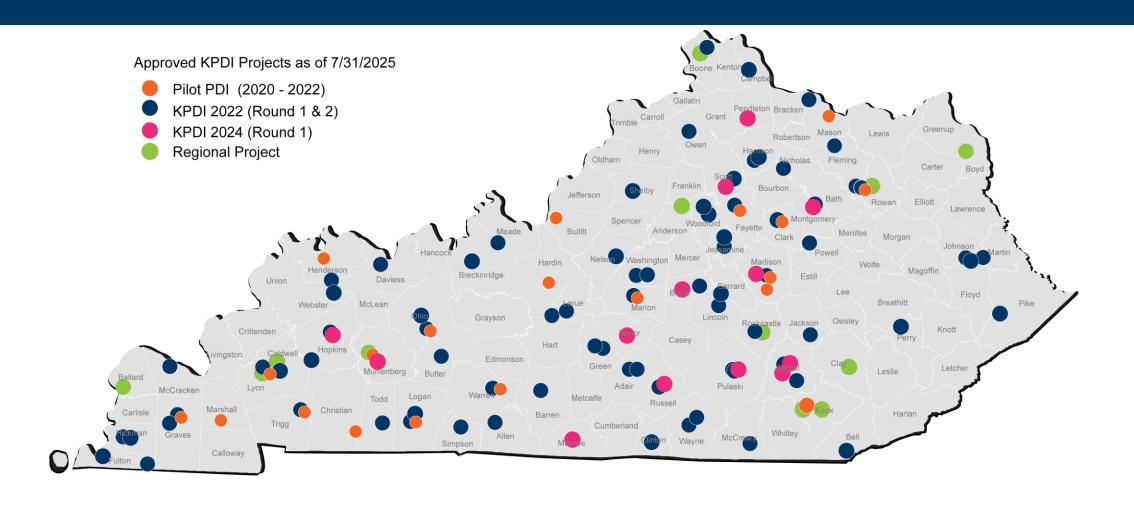
KEY DATES

9/5/2025 – Eligible local match and expenditures may begin

Starting February 2026 - KPDI applications & approvals

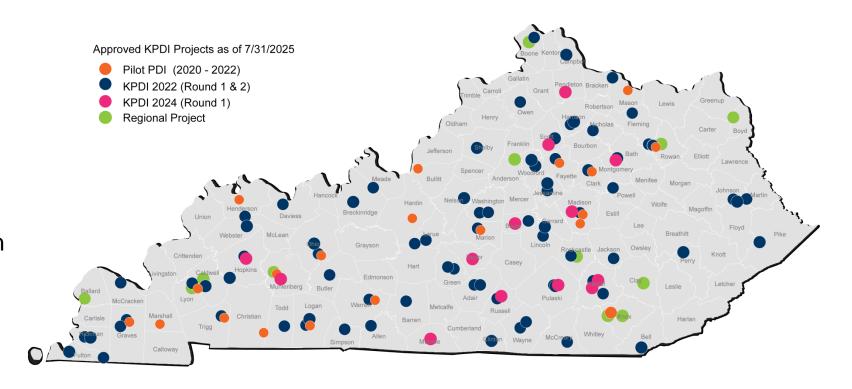
12/31/2028 - Investment incurred & funds disbursed

KENTUCKY PRODUCT DEVELOPMENT INITIATIVE



KENTUCKY PRODUCT DEVELOPMENT INITIATIVE

- Meetings with Area
 Development Districts to
 Develop Strategy to Assist
 Communities That Have Not
 Applied
- Direct outreach with communities that have not been awarded or applied by CED/KAED
- Consultant time with communities unsuccessful in successful applications



123 TOTAL APPROVED PROJECTS

PROJECTS APPROVED	# OF PROJECTS	PROJECTED INVESTMENT	AMOUNT APPROVED	AMOUNT DISBURSED
Pilot PDI – Round 1 (2019-20)	8	\$24,312,378	\$2,923,189	\$2,656,548
Pilot PDI – Round 2 (2020-21)	3	\$2,212,140	\$695,602	\$594,281
Pilot PDI – Round 3 (2021-22)	9	\$10,055,000	\$3,177,500	\$2,739,392
KPDI of 2022 – Round 1 (2022-23)	53	\$123,023,638	\$31,213,373	\$25,079,549*
KPDI of 2022 – Round 2 (2023-24)	37	\$388,959,400	\$54,442,935	\$8,980,043*
KPDI of 2024 – Round 1 (2024-25)	13	\$33,173,301	\$15,505,732	\$0
TOTAL	123	\$581,735,857	\$107,958,331	\$40,049,813

^{*} Round 1 and 2 projects approved, in process, and required to be disbursed by December 31, 2024 and 2025, respectively; two Round 1 projects approved for extension to use funds by 12/31/2025

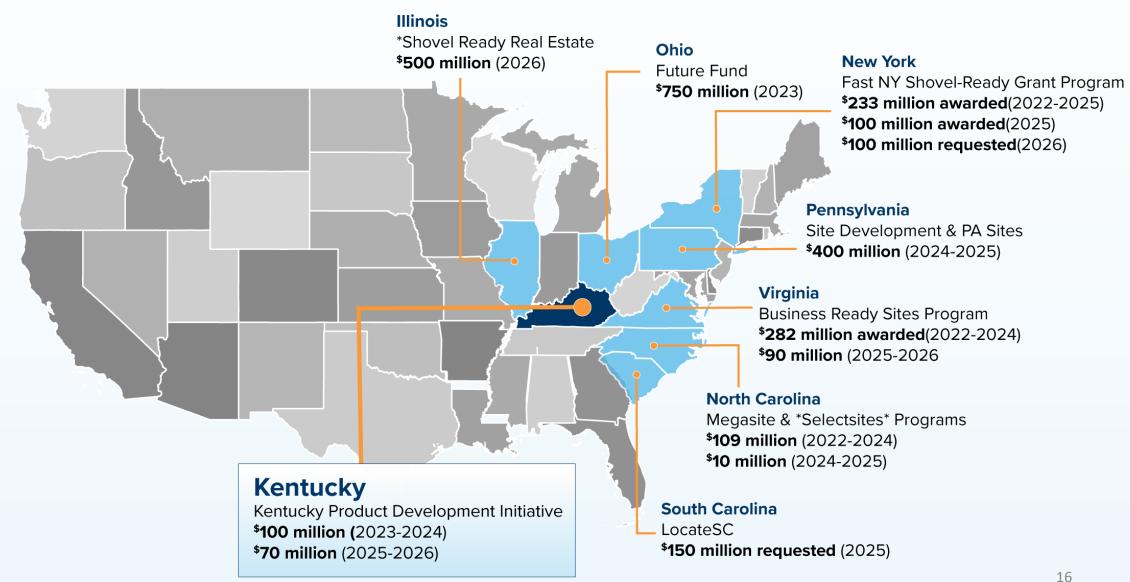
POTENTIAL PROJECTS	# OF	AVAILABLE	POTENTIAL
	PROJECTS	FUNDING	REQUEST
KPDI of 2024 – Round 1 (in process for 2024-25)	45 RFI's	\$35,000,000	~ \$81,000,000

NOTE: Projects recommended by the independent consultant are pending KEDFA approval following due diligence by CED staff.

PILOT PDI & KPDI PROJECT SUCCESSES TO DATE

	PDI Pilot Program	KPDI Program of 2022 – Rd 1	KPDI Program of 2022 – Rd 2	KPDI Program of 2024 – Rd 1	TOTAL
Total Number of Projects Approved	20	53	37	13	123
Projected Investment	\$36.6M	\$123.0M	\$388.9M	\$33.2M	\$581.7M
Total Disbursed and/or Approved	\$5.9 Million	\$25.1 Million	\$8.9 Million	0	\$40 Million
Total Namels on of Ducinets					
Total Number of Projects Located/Announced	20	9	6	0	35
Projected Jobs	4,218	931	1,232	0	6,381
Total Projected Investment	\$3.8 Billion	\$375 Million	\$238 Million	0	\$4.4 Billion

COMPETITOR STATE ANALYSIS







THANKYOU

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LOCAL EXPERTS

The Kentucky product development initiative (KPDI) has been a game changer for Graves County. Having access to funds to leverage our existing capital is critical for economic development organizations across the commonwealth. KPDI made it possible to construct a 150,000 sq. ft. pre graded pad in 2021 which returned a new manufacturer who is investing \$20,000,000 and creating 80 high paying jobs. We are currently completing construction on a 150,000 sq. ft. speculative building made possible by KPDI and are expanding our industrial park with a 50-acre tract and a newly graded 500,000 sq. ft. pad. **Until these funds** became available, we could not prepare for growth in **our community**. The past few years have awarded us new prospecting opportunities and greater visibility with companies looking to expand. This program remains a crucial part of our economic planning and is critical to our future success.

Jason Lemle

President
Graves County Economic Development, Inc

Product Development works!! Henderson was fortunate enough to be awarded a grant in the 2019 pilot program, that site is now the home to Pratt Industries, a \$500 Million investment and 320 high-paying jobs. Since then, we have received a KPDI grant to build the largest build-ready pad in Kentucky, over 1 Million square feet, located at our Sandy Watkins CSX Select Site in 4 Star Industrial Park. We are now underway on our third KPDI project at a new industrial site right next to Pratt.

KPDI is delivering real results and with continued support it will keep driving growth in communities like ours across Kentucky!

Missy Vanderpool

Executive Director
Henderson Economic Development

LOCAL EXPERTS

The Kentucky Product Development Initiative (KPDI) has been an incredible program for the Commonwealth and our community, This program has allowed us to invest deeply and receive significant returns, such as with Eastern Light Distilling. KPDI invested \$600,000 in this single project, and we've already seen a return of \$2.3 million and the creation of 50 high-wage jobs. These gains will allow for further development through expanded tourism and attractions in the community, creating a natural ecosystem for continued growth

Jason Slone

President

Morehead-Rowan County Chamber of Commerce and Economic Development.

Our region has been fortunate to participate and receive several KPDI grants which have **empowered local communities to invest in industrial sites**, speculative buildings, and infrastructure development. We're seeing tremendous success with **three recent announcements creating over 1,500 new jobs** at KPDI supported sites and several more active projects thanks to the forward-thinking investments empowered by the KPDI program.

Carter Hendricks

Executive Director
Southwestern Kentucky Economic Development Council









APPENDIX

KPDI – WHY NOW

FOR ECONOMIC DEVELOPMENT

TIMING

Massive disruptions in global supply chains presents opportunities

Potential deindustrializing in Europe due to energy crisis

2022 Federal legislation for onshoring industry

- IRA
- Semiconductor
- Biotech
- DOD

OPPORTUNITY

Kentucky's leadership in EV and Automotive creates a foundation on which to build

Capture momentum of growing Life Sciences and other emerging industry sectors

The Kentucky Product
Development Initiative creates
products that are as diverse as
our communities but linked to the
interdependencies that are
Kentucky's unique competitive
advantages

BENEFITS

Allow each community to create a vision and have the tools to control their own destiny

Prepare communities and businesses across the state to be more strategic in attracting workforce and new jobs

More product to support existing companies, suppliers and new investments

1ST SUCCESS

HENDERSON, HENDERSON COUNTY

Announcement of new paper mill

PRATT PAPER LLC



321 FULL-TIME JOBS AT \$39
AVERAGE HOURLY WAGE
INCLUDING BENEFITS



\$400 MILLION INVESTMENT

THE WALL STREET JOURNAL

THE WALL STREET ROCKS AL

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PRATT INDUSTRIES

announces its new \$400M 100% recycled Paper Mill in Kentucky



Thank You Governor Andy Beshear



www.prattindustries.com



ADDITIONAL SUCCESSES

LOTTE ALUMINUM MATERIALS

ELIZABETHTOWN, HARDIN COUNTY

Announcement of new aluminum films manufacturing facility for EV batteries





122 FULL-TIME JOBS AT \$23 AVERAGE HOURLY WAGE INCLUDING BENEFITS



\$239 MILLION INVESTMENT

TYSON FOODS & AESC

BOWLING GREEN, WARREN COUNTY

Announcement of new bacon & EV battery manufacturing facilities





451 FULL-TIME JOBS
AT \$28 PER HOUR
INCLUDING BENEFITS

FULL-TIME JOBS

2,000

\$355 MILLION INVESTMENT

\$2 BILLION INVESTMENT

ADDITIONAL SUCCESSES

EQUINE CHEMISTRY ANALYTICAL LABORATORY (ECAL)

LEXINGTON, FAYETTE COUNTY

Announcement of laboratory space for drug testing sport horses competing at USEF, thoroughbred and other horse racing events



22 FULL-TIME JOBS AT \$40.95 AVERAGE HOURLY WAGE INCLUDING BENEFITS



\$5.8 MILLION INVESTMENT

OSMUNDSON MFG. CO. HICKORY, GRAVES COUNTY

Announcement of round blade manufacturing facility for agriculture & construction industries





80 FULL-TIME JOBS AT \$36.07 AVERAGE HOURLY WAGE INCLUDING BENEFITS



\$12.5 MILLION INVESTMENT

ADDITIONAL SUCCESSES

ASCEND ELEMENTS

HOPKINSVILLE, CHRISTIAN COUNTY

Announcement of advanced, sustainable battery materials made from recycled lithium ion batteries





450 FULL-TIME JOBS AT \$34 AVERAGE HOURLY WAGE INCLUDING BENEFITS



\$869.5 MILLION INVESTMENT

PEPSI COLA BOTTLING COMPANY OF CORBIN, INC.

CORBIN, KNOX COUNTY

Expansion to provide additional space for new production lines





25 FULL-TIME JOBS AT \$23 AVERAGE HOURLY WAGE INCLUDING BENEFITS



\$6.4 MILLION INVESTMENT

ADDITIONAL SUCCESSES

WASHINGTON PENN PLASTICS, INC. WINCHESTER, CLARK COUNTY

Announcement of new manufacturing facility to produce polypropylene and polyethylene compounds





88 FULL-TIME JOBS AT \$37.39 AVERAGE HOURLY WAGE INCLUDING BENEFITS



\$104.9 MILLION INVESTMENT

OLD BOURBON COUNTY DISTILLERY – EASTERN LIGHT DISTILLING

MOREHEAD, ROWAN COUNTY

Announcement of new distillery





50 FULL-TIME JOBS AT \$33.17 AVERAGE HOURLY WAGE INCLUDING BENEFITS



\$143.7 MILLION INVESTMENT

ADDITIONAL SUCCESSES

J&D DISTILLING COMPANY, LLC SPRINGFIELD, WASHINGTON COUNTY

Announcement of new distillery





25 FULL-TIME JOBS AT \$37.50 AVERAGE HOURLY WAGE INCLUDING BENEFITS



\$30.4 MILLION INVESTMENT

TKC DISTILLING CO, LLC
VERSAILLES, WOODFORD COUNTY

Announcement of new distillery





43 FULL-TIME JOBS AT \$38.52 AVERAGE HOURLY WAGE INCLUDING BENEFITS



\$57.1 MILLION INVESTMENT

WEST REGION

WEST REGION

Total Projects Approved: 31

Projected Investment: \$73.2 million

Amount Approved: \$18.9 million

Amount Disbursed: \$7.2 million

SAMPLE KPDI SUCCESSES

Henderson County

Pratt Paper (\$400M, 321 new jobs)

Christian County

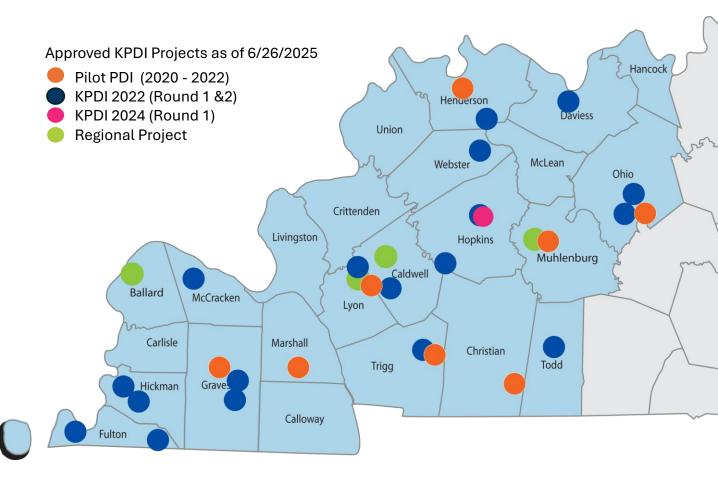
Ascend Elements (\$1B, 400 new jobs)

Graves County

Osmundson Mfg. Co. (\$12M, 80 new jobs)

Ohio County

The Western Kentucky Distilling (\$22M, 35 new jobs)



SOUTH CENTRAL REGION

SOUTH CENTRAL REGION

Total Projects Approved: 32

Projected Investment: \$56 million

Amount Approved: \$18.7 million

Amount Disbursed: \$10 million

KPDI SUCCESSES

<u>Hardin County</u> – TJ Patterson Industrial Park Lotte Aluminum, \$238 million, 122 new jobs

<u>Logan County</u> – West Industrial Park

Kentucky Aluminum Processors

\$36.6 million, 75 new jobs

Warren County – Kentucky Transpark

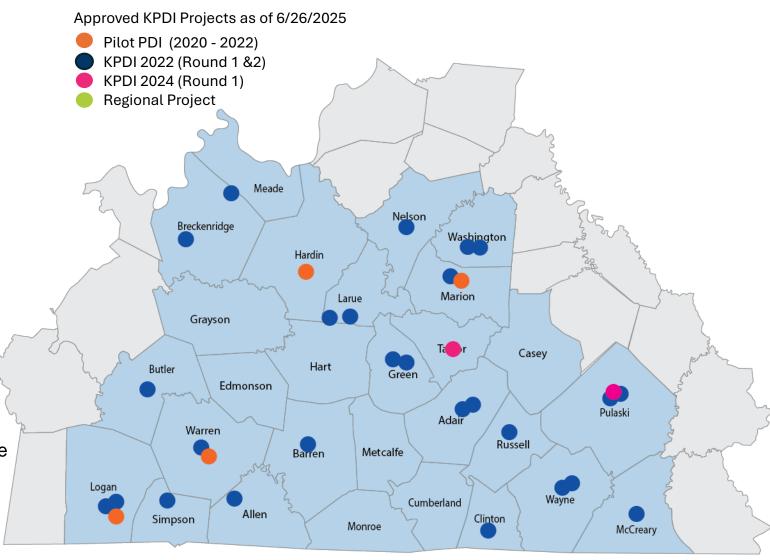
Tyson Foods, \$355 million, 451 new jobs

AESC, \$2 billion, 2,000 new jobs

Washington County – Washington County Commerce

Center

Potter Jane Distilling, \$50 million, 19 new jobs



CENTRAL REGION

CENTRAL REGION

Total Projects Approved: 27

Projected Investment: \$336.7 million

Amount Approved: \$32.5 million Amount Disbursed: \$12.2 million

SAMPLE KPDI SUCCESSES

Jefferson County

PACCAR Parts (\$42 million, 100 new jobs)

Fayette County

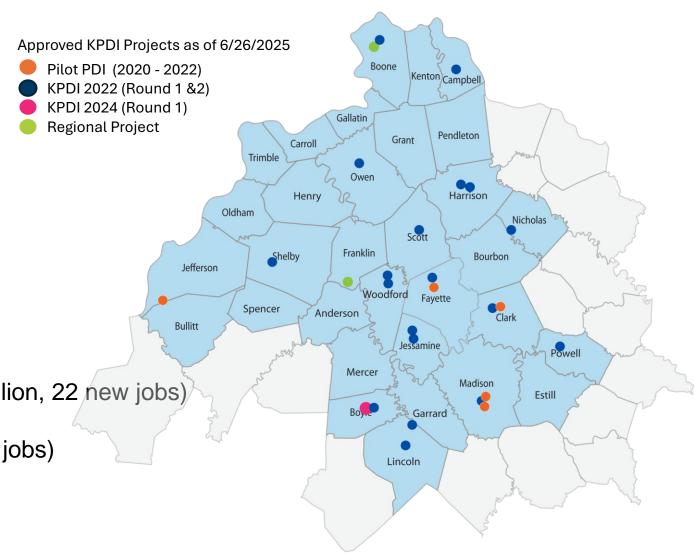
Equine Chemistry Analytical Laboratory (\$4.6 million, 22 new jobs)

Clark County

Washington Penn Plastics, Inc. (\$104 million, 88 jobs)

Woodford County

TKC Distilling Co, LLC (\$57 million, 43 new jobs)



NORTHEAST REGION

NORTHEAST REGION

Total Projects Approved: 10

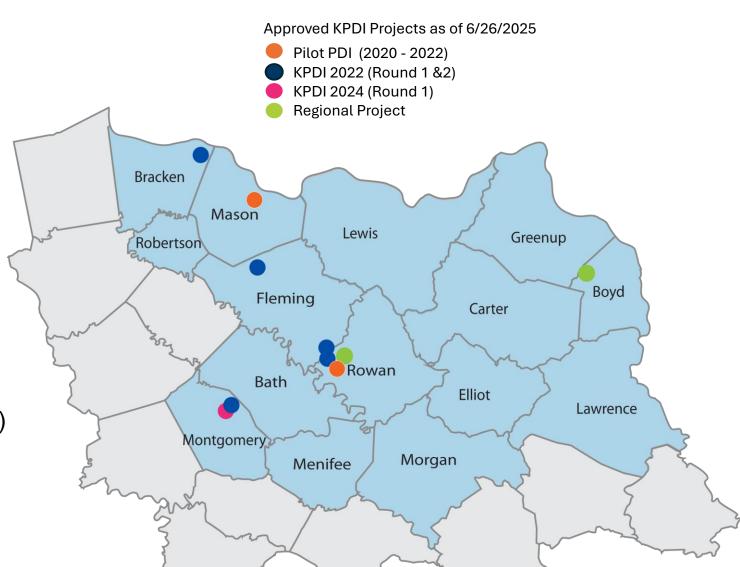
Projected Investment: \$14.7 million

Amount Approved: \$7.3 million Amount Disbursed: \$4.9 million

SAMPLE KPDI SUCCESSES

Mason County – Maysville Industrial Park Good360 (\$1 million, 80 new jobs)

Rowan County – Conn Property
Eastern Light Distilling (\$150M, 50 new jobs)



SOUTHEAST REGION

SOUTHEAST REGION

Total Projects Approved: 16

Projected Investment: \$76.3 million

Amount Approved: \$21.8 million

Amount Disbursed: \$5.6 million

SAMPLE KPDI SUCCESSES

Knox County

Southeast Kentucky Business Park
Pepsi Cola Bottling Company of Corbin, Inc.

\$6.4 million

25 new jobs

